APRESENTAÇÃO DE RESULTADOS **2T26**

LJQQ3

B3 LISTED

SMLL B3 • **IGCX** B3 • **ICON** B3 • **IBRA** B3 • **ISEE** B3 • **IGC-NM** B3 • **IGCT** B3 • **SCSR** B3 • **ITAG** B3

Igor Sehn

RI

AGENDA

1 **NOSSOS** PILARES

2 **EXPANSÃO** E PROJETOS

3 **RESULTADOS** 2T26

4 **Q&A**

Peter Furukawa

CEO

NOSSOS PILARES

GANHAR MERCADO

Crescimento de 9,7% em RBLD Total no 2T26, totalizando R$ 834 milhões.

SSS totalizou crescimento de 6,7% no 2T26, consolidando a tendência de recuperação gradual observada nesta atividade a partir do 3T25.

3 lojas inauguradas no 2T26, totalizando **576** lojas em operação ao final do segundo trimestre de 2026.

EXCELÊNCIA EM CRÉDITO E COBRANÇA

Inadimplência controlada, com atraso sobre a Carteira VerdeCard[1] em 12,5% ao final do 2T26, permanecendo em linha com o desempenho histórico da Companhia.

Crescimento de 12% da Carteira de Crédito em relação ao 2T25.

FAZER MAIS COM MENOS

Despesas com Vendas aumentaram 1,8% nominalmente no 2T26, mesmo diante de pressões inflacionárias, reflexo de iniciativas internas de eficiência e controle de custos.

Despesas Administrativas permaneceram estáveis no trimestre, reflexo também das medidas de disciplina de custos e ganhos em eficiência operacional.

VENDA FIGITAL

No 2T26, todas as iniciativas Figitais representaram cerca de **23% das vendas.**

CULTURA DE ALTO DESEMPENHO

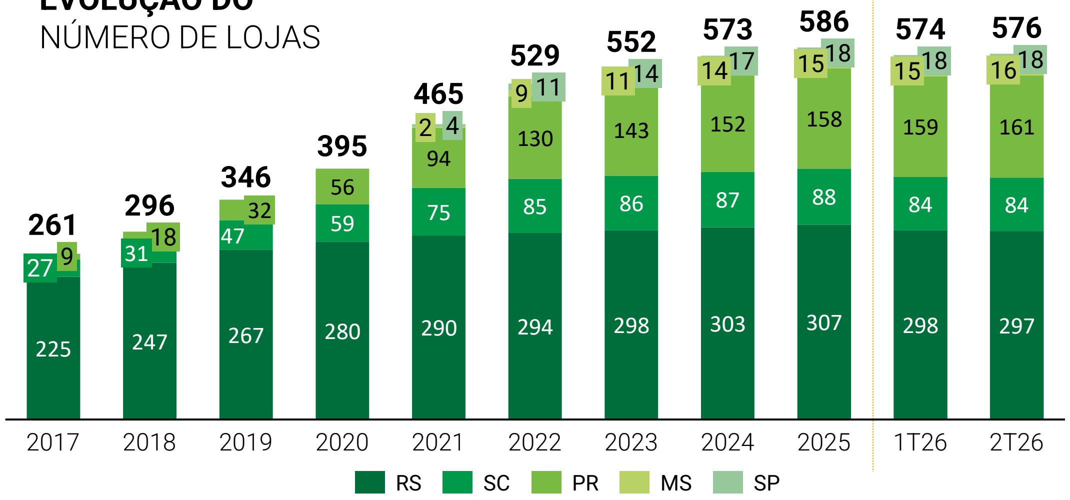
26 Gerentes de Loja formados durante o 2T26.

254 colaboradores no **Programa Desponte** em jun/26.

[1] Carteira bruta VerdeCard com juros (FIDC e Parcerias) e sem juros em atraso maior que 90 dias dividido pela carteira bruta VerdeCard com juros (FIDC e Parcerias) e sem juros até 360 dias, posições de final do mês.
[2] Dívida Líquida Ajustada/ EBITDA UDM

EXPANSÃO

EVOLUÇÃO DO
NÚMERO DE LOJAS



ÁREA DE VENDAS (milhares de m²)

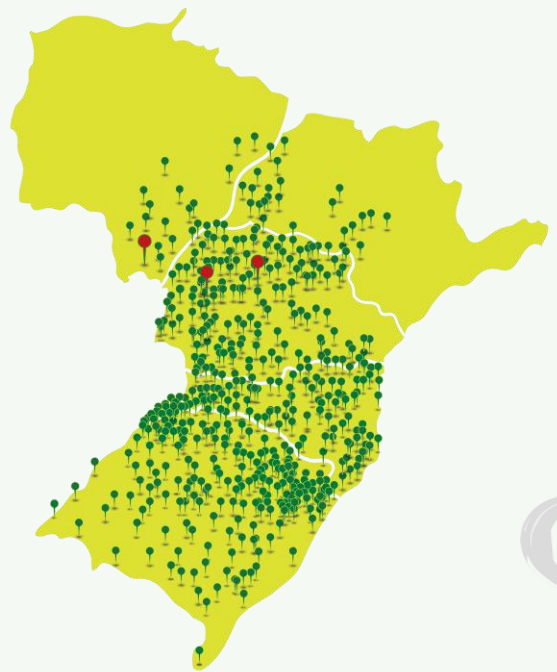
162	190	229	265	314	356	369	381	385	377	378

Abertura de 5 novas lojas ao longo do ano, **3 no 2T26**, e fechamento de 1 loja no 2T26.

576 lojas em operação em **495 cidades** nos estados do RS, SC, PR, MS e SP.

Reformas em 3 lojas no 2T26.

INAUGURAÇÕES
DE LOJAS 2T26

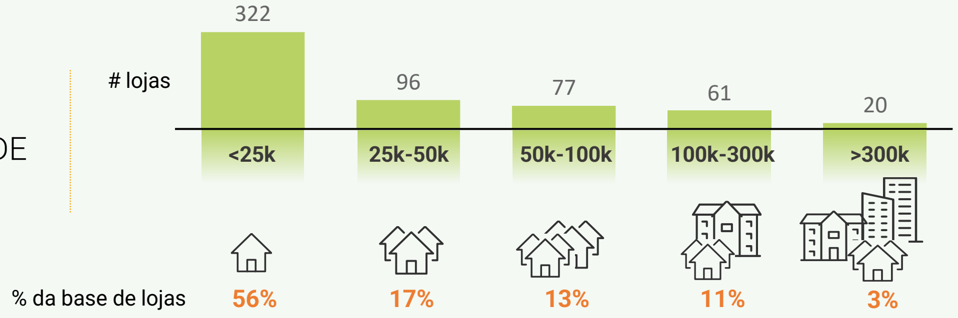


PARANÁ
MARILUZ
BORRAZÓPOLIS

MATO GROSSO DO SUL
IGUATEMI

TOTAL: 3 NOVAS LOJAS

LOJAS POR
TAMANHO DE
CIDADE

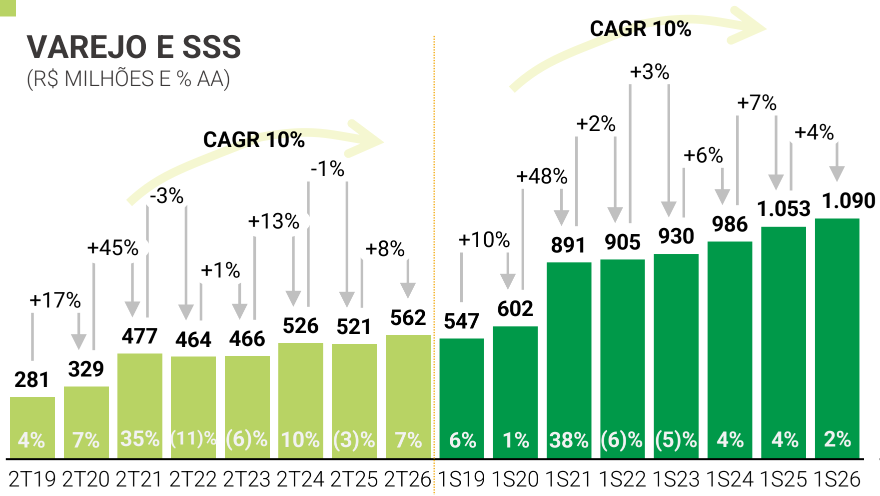


Jean Pablo de Mello

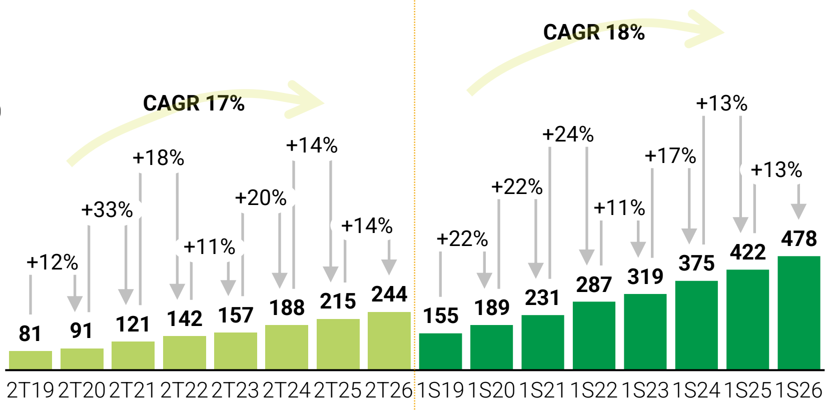
CFO

RECEITAS POR SEGMENTO DE ATIVIDADE | **2T26 E 1S26**

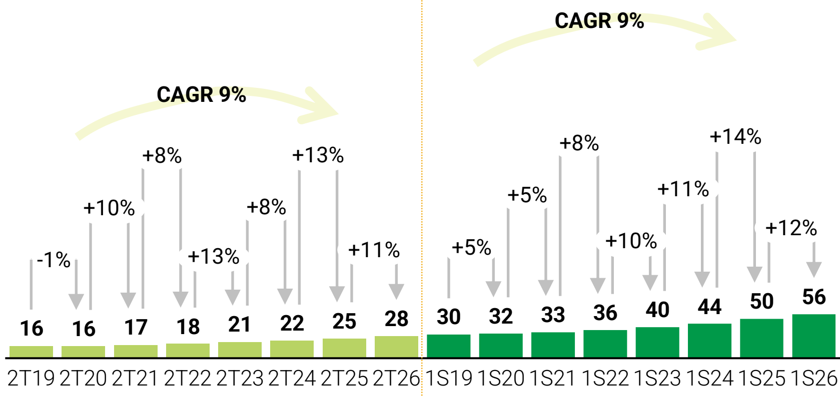
VAREJO E SSS
(R$ MILHÕES E % AA)



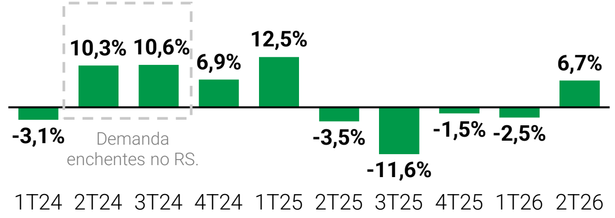
SERVIÇOS FINANCEIROS
(EM R$ MILHÕES)



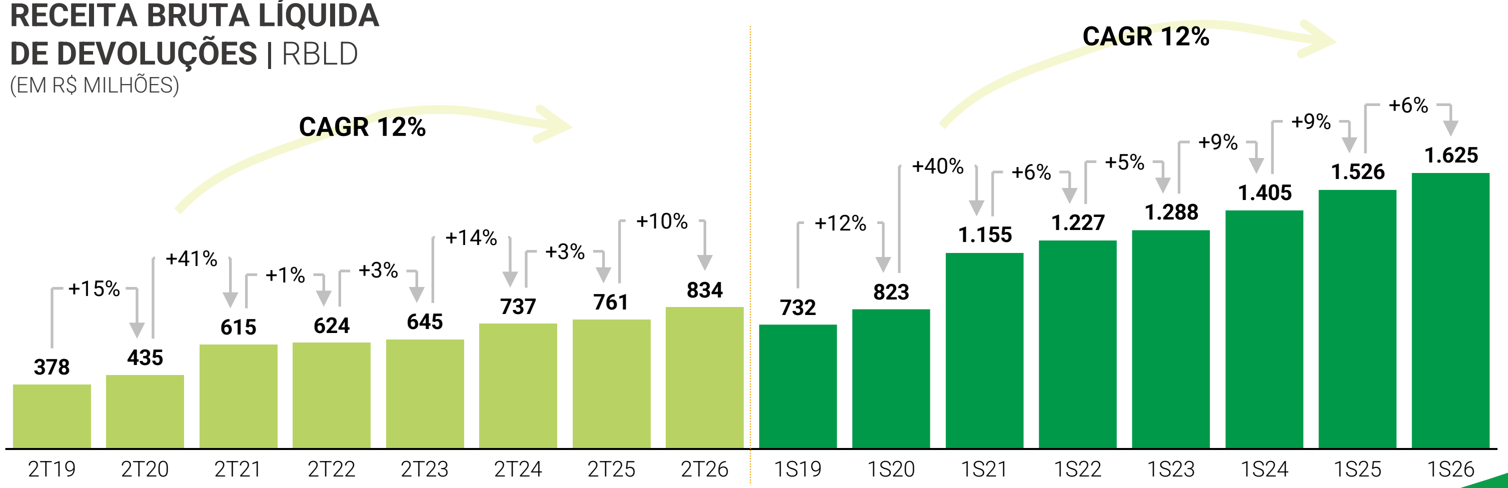
CARTÃO DE CRÉDITO
(EM R$ MILHÕES)



SAME STORE SALES
(% AA)

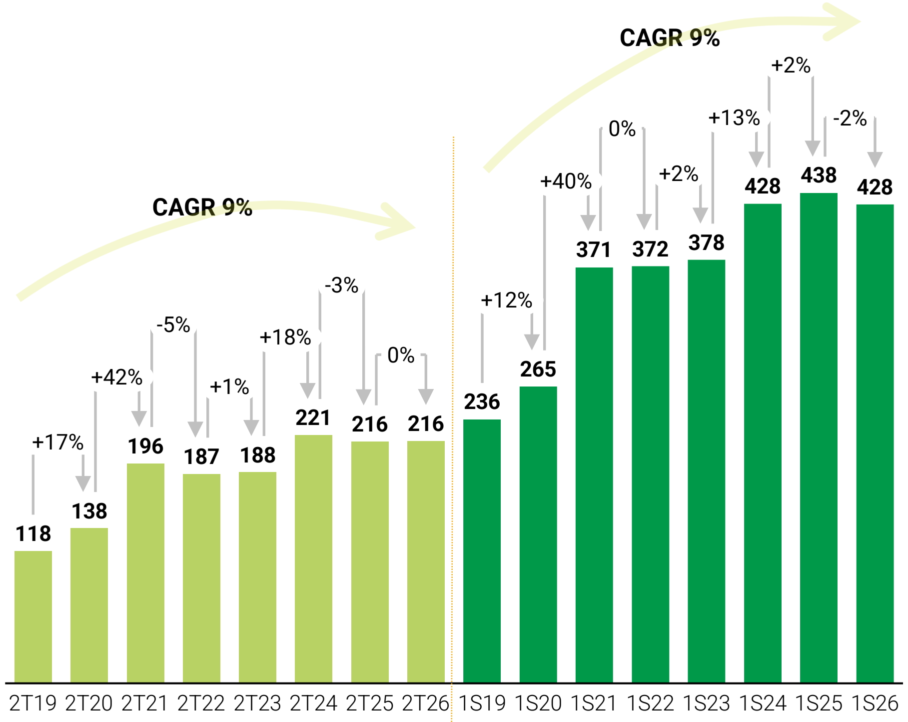


RECEITA BRUTA LÍQUIDA DE DEVOLUÇÕES | RBLD
(EM R$ MILHÕES)

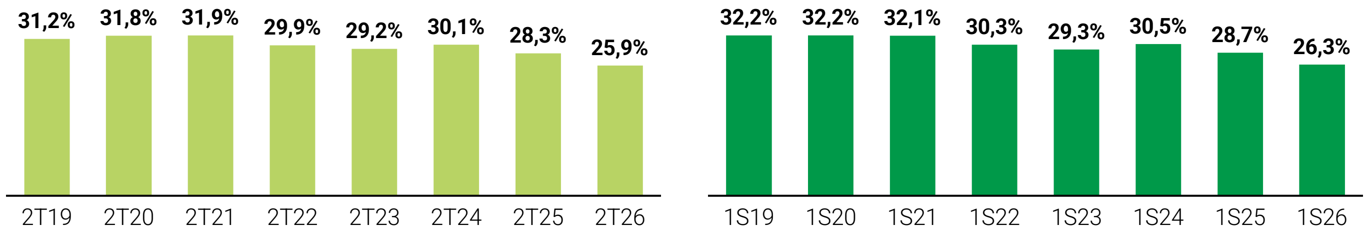


LUCRO BRUTO E MARGEM BRUTA | **2T26 E 1S26**

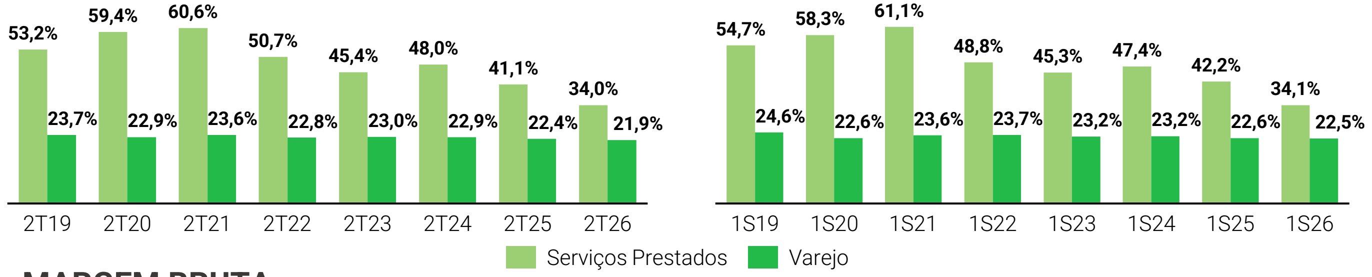
LUCRO BRUTO
(EM R$ MILHÕES)



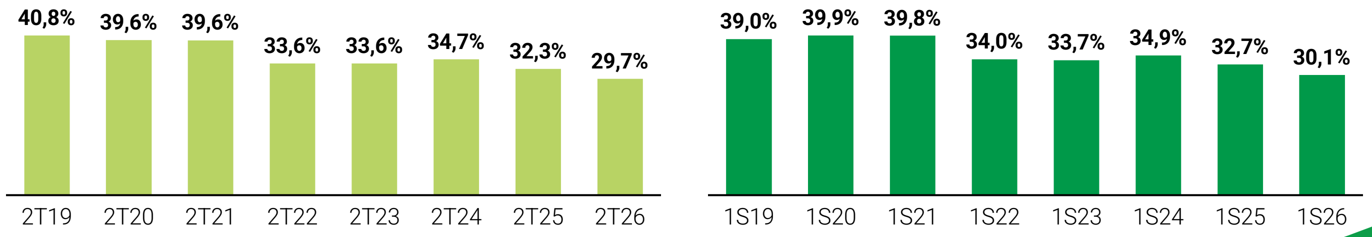
MARGEM BRUTA
(% DO RBLD)



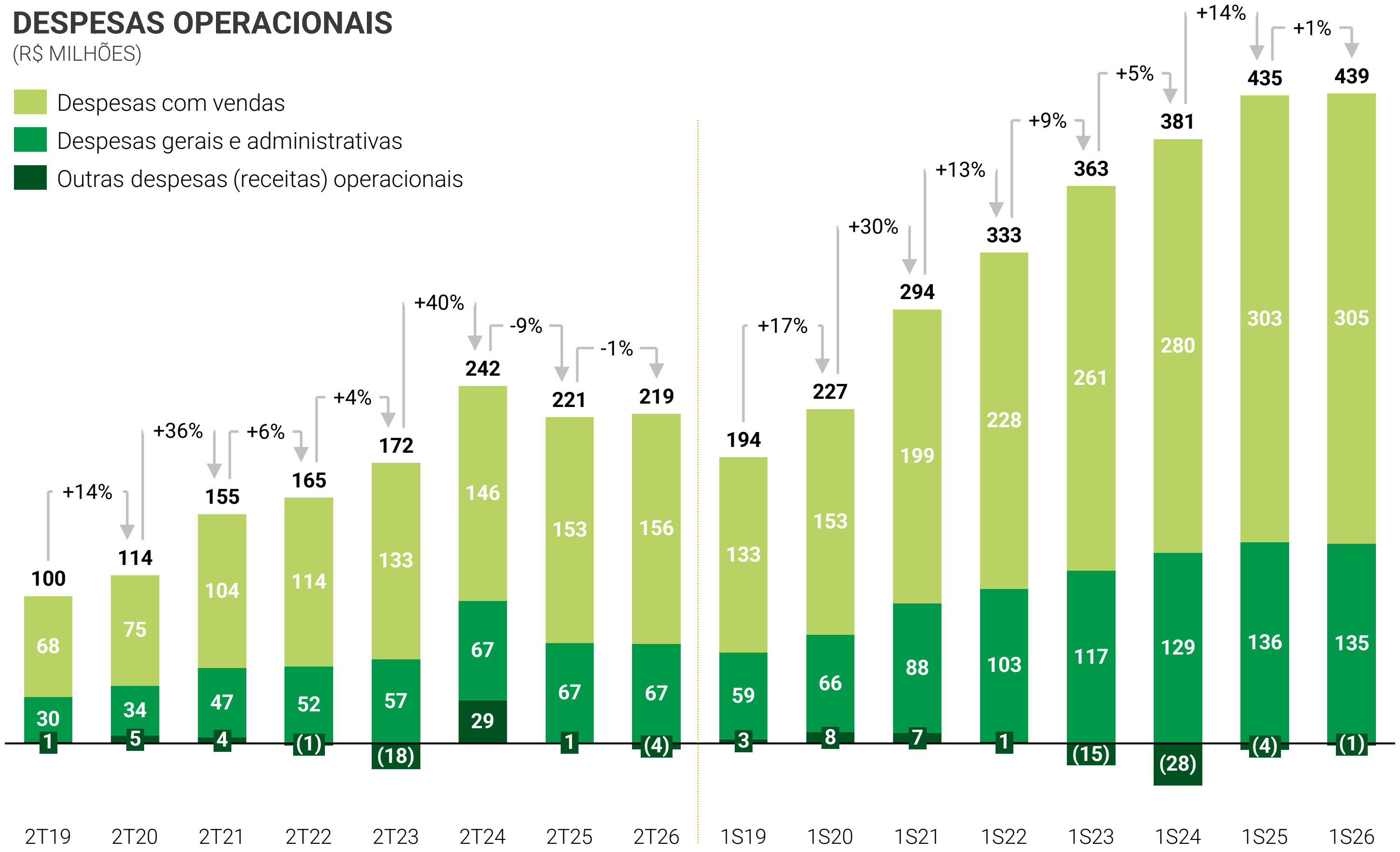
MARGEM BRUTA VAREJO E SERVIÇOS PRESTADOS
(% DO RBLD)



MARGEM BRUTA
(% DO ROL)



DESPESAS OPERACIONAIS | **2T26 E 1S26**



No 2T26, as Despesas Operacionais **totalizaram R$219,2 milhões.**

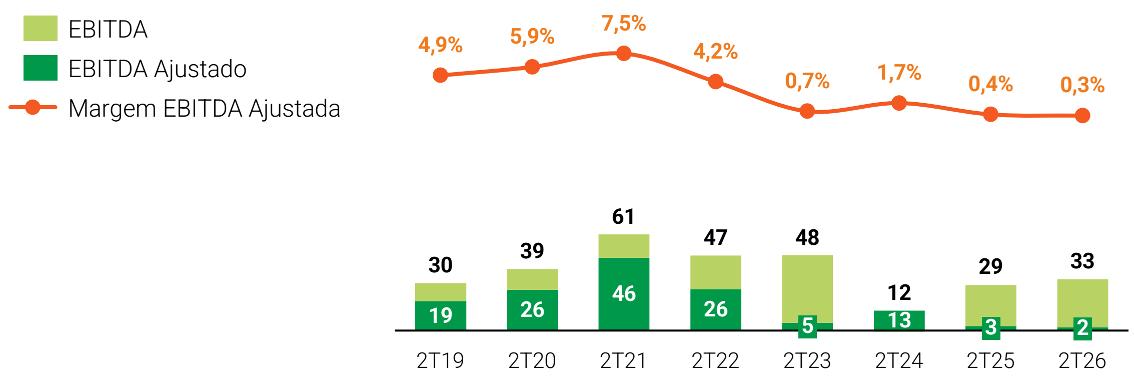
Despesas com Vendas cresceram 1,8% no 2T26, mesmo diante de pressões inflacionárias.

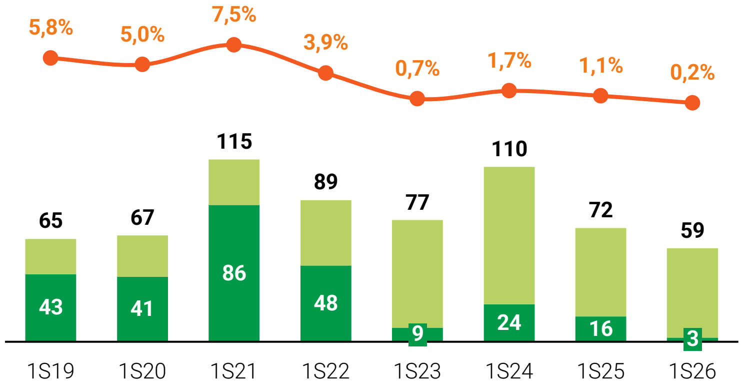
As Despesas Gerais e Administrativas mantiveram-se alinhadas ao 2T25, resultado das medidas de disciplinas de custo e ganhos de eficiência operacional.

Outras (receitas) despesas operacionais totalizaram uma **receita de R$4,2 milhões no 2T26**.

EBITDA AJUSTADO | **2T26 E 1S26**

EBITDA E EBITDA AJUSTADO
(R$ MILHÕES E % RBLD)

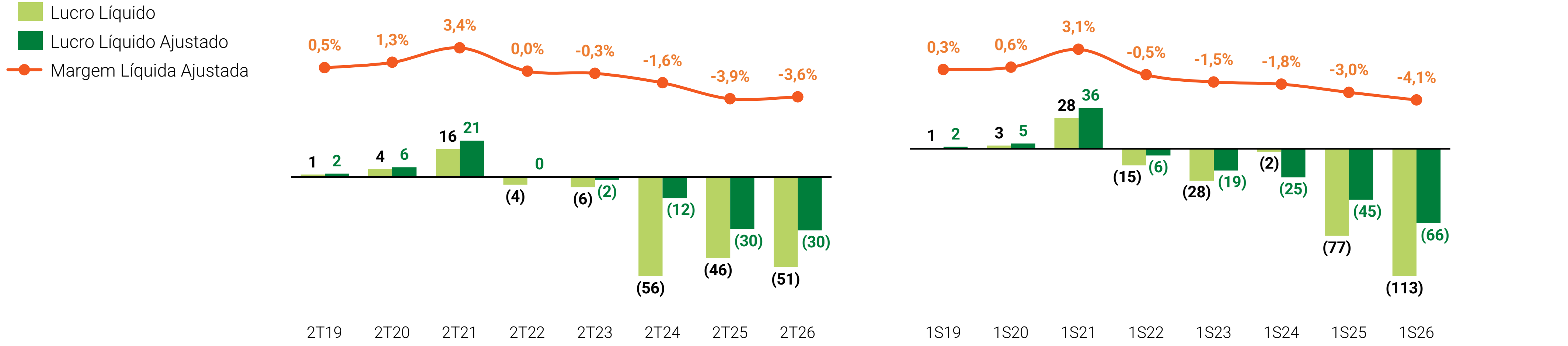




Reconciliação EBITDA e EBITDA Ajustado (R$ milhões)	2T26	2T25	% 2T26 vs 2T25	1S26	1S25	% 1S26 vs 1S25
Lucro (Prejuízo) Líquido	**(51,2)**	**(46,0)**	**(11,3%)**	**(112,9)**	**(77,1)**	**(46,4%)**
(+) IR, CSLL	4,9	(0,6)	N/A	13,1	4,5	187,3%
(+) Resultado Financeiro Líquido	43,1	41,0	5,2%	88,0	75,5	16,6%
(+) Depreciação e Amortização	35,8	34,6	3,3%	70,8	68,9	2,8%
(=) EBITDA	**32,6**	**29,0**	**12,6%**	**59,0**	**71,8**	**(17,8%)**
Margem EBITDA (% ROL)	*4,5%*	*4,3%*	0,1p.p.	*4,1%*	*5,4%*	*(1,2)p.p.*
Margem EBITDA (% RBLD)	*3,9%*	*3,8%*	0,1p.p.	*3,6%*	*4,7%*	*(1,1)p.p.*
(+) Plano de Opção de Compra de Ações (SOP)	0,1	0,0	271,4%	0,3	0,1	275,4%
(+) Itens não-recorrentes	0,9	4,2	(78,6%)	6,0	4,2	44,5%
(-) Impacto da adoção do IFRS16/CPC06	(31,5)	(30,3)	(4,2%)	(62,6)	(60,0)	(4,3%)
(=) EBITDA Ajustado	**2,1**	**2,9**	**(28,0%)**	**2,7**	**16,0**	**(83,2%)**
Margem EBITDA Ajustado (% ROL)	*0,3%*	*0,4%*	(0,1)p.p.	*0,2%*	*1,2%*	*(1,0)p.p.*
Margem EBITDA Ajustado (% RBLD)	*0,3%*	*0,4%*	(0,1)p.p.	*0,2%*	*1,1%*	*(0,9)p.p.*

LUCRO LÍQUIDO AJUSTADO | **2T26 E 1S26**

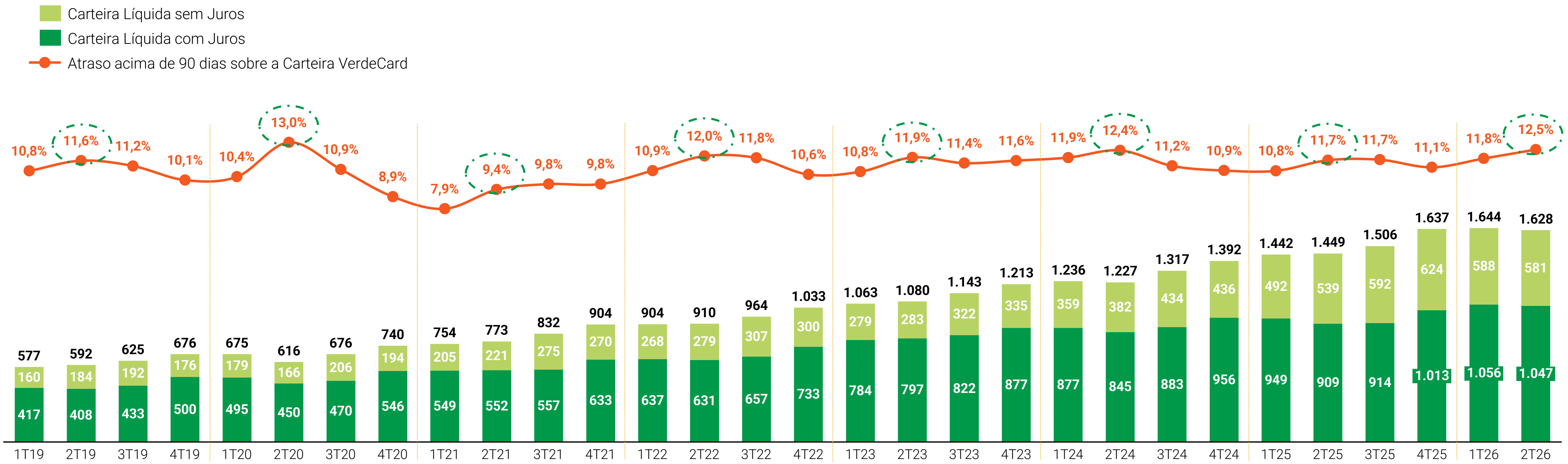
LUCRO LÍQUIDO E LUCRO LÍQUIDO AJUSTADO
(R$ MILHÕES E % RBLD)



Reconciliação do Lucro Líquido Ajustado (R$ milhões)	2T26	2T25	% 2T26 vs 2T25	1S26	1S25	% 1S26 vs 1S25
Lucro (Prejuízo) Líquido	**(51,2)**	**(46,0)**	**(11,3%)**	**(112,9)**	**(77,1)**	**(46,4%)**
Margem Líquida (% ROL)	*(7,0%)*	*(6,9%)*	*(0,2)p.p.*	*(7,9%)*	*(5,8%)*	*(2,2)p.p.*
Margem Líquida (% RBLD)	*(6,1%)*	*(6,0%)*	*(0,1)p.p.*	*(6,9%)*	*(5,1%)*	*(1,9)p.p.*
(+) Plano de Opção de Compra de Ações (SOP)	0,1	0,0	271,4%	0,3	0,1	275,4%
(+) Impacto da adoção do IFRS16/CPC06	0,9	1,7	(49,4%)	1,6	3,0	(47,0%)
(+) IRPJ/CSLL sobre prejuízo fiscal	19,9	14,7	35,8%	45,2	28,9	56,8%
(=) Lucro (Prejuízo) Líquido Ajustado	**(30,3)**	**(29,6)**	**(2,4%)**	**(65,8)**	**(45,2)**	**(45,5%)**
Margem Líquida Ajustada (% ROL)	*(4,2%)*	*(4,4%)*	*0,3p.p.*	*(4,6%)*	*(3,4%)*	*(1,2)p.p.*
Margem Líquida Ajustada (% RBLD)	*(3,6%)*	*(3,9%)*	*0,3p.p.*	*(4,1%)*	*(3,0%)*	*(1,1)p.p.*

EVOLUÇÃO DA **CARTEIRA DE CRÉDITO**

CARTEIRA LÍQUIDA VERDECARD
(EM R$ MILHÕES)



CRESCIMENTO DA **CARTEIRA**

TOTAL
+12%

COM JUROS
+15%

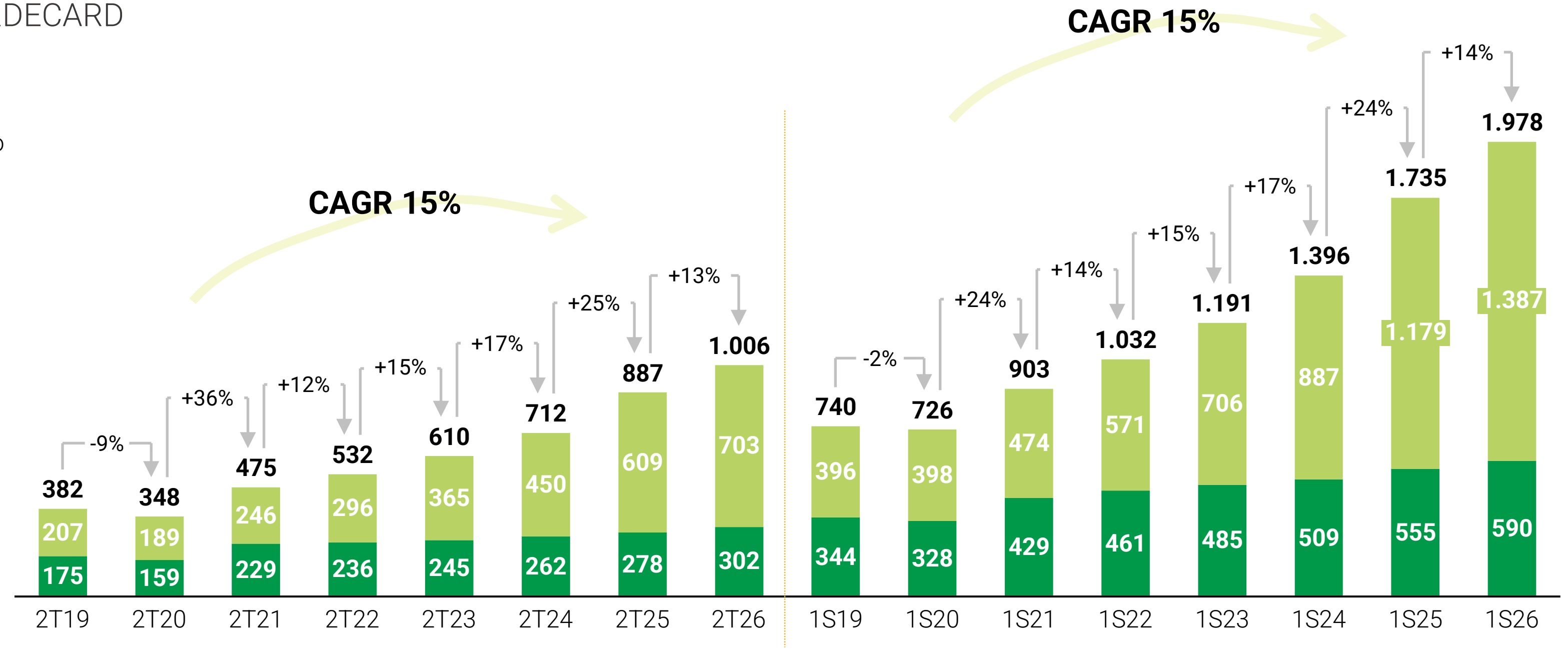
vs 2T25

LOJAS QUERO-QUERO

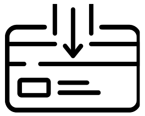
EVOLUÇÃO VTT | **2T26 E 1S26**

VOLUME TRANSACIONADO
NO CARTÃO VERDECARD
(EM R$ MILHÕES)

Afiliadas
Lojas Quero-Quero



NÚMERO TOTAL
CARTÕES DE CRÉDITO (jun/26)



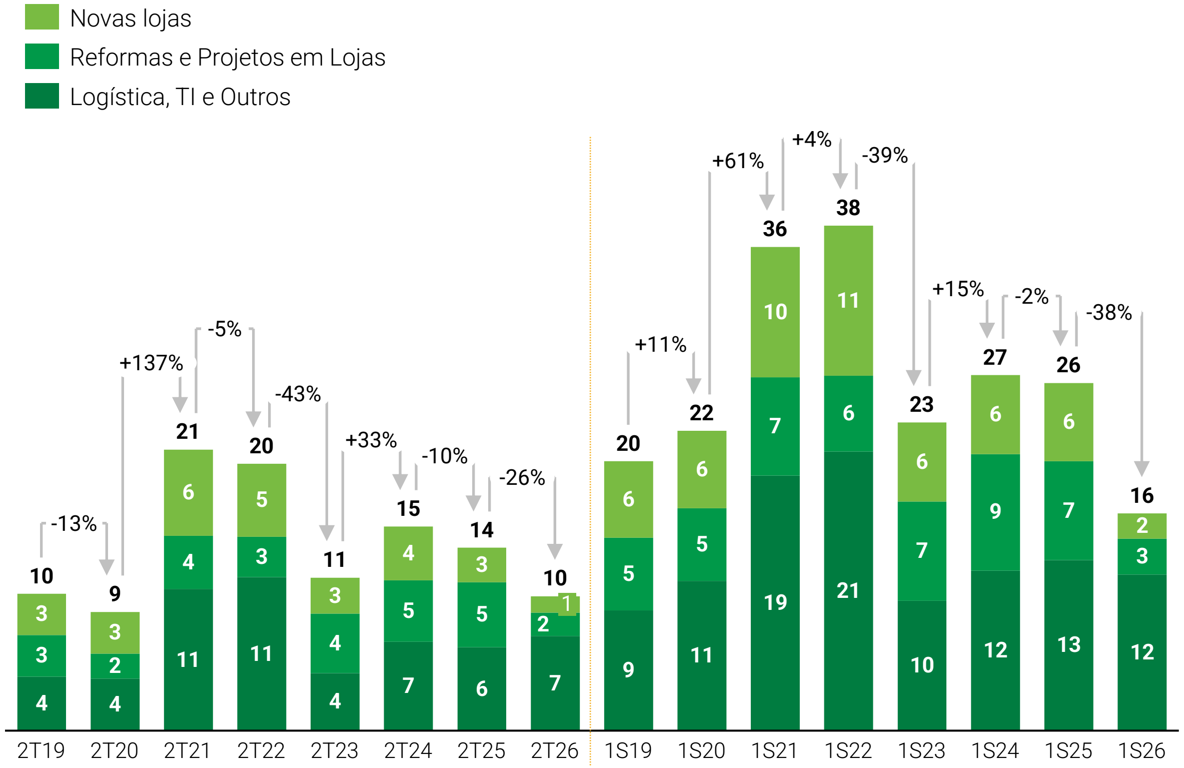
4,3MM+
Cartões de crédito

CARTÃO
QUERO-QUERO VERDECARD

O meio de pagamento preferido pela maioria de nossos clientes

CAPEX | **2T26 E 1S26**

INVESTIMENTOS
(EM R$ MILHÕES)

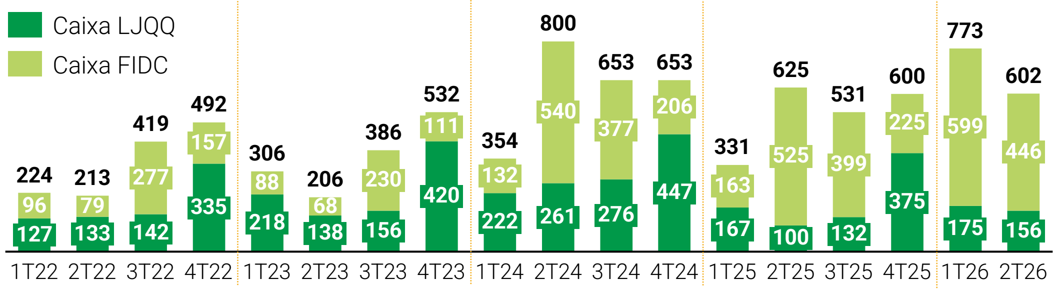


No 2T26, os investimentos **totalizaram R$10,0 milhões**. No 1S26, os investimentos **totalizaram R$16,2 milhões**, incluindo a abertura de 5 novas lojas e a reforma de outras 3 lojas.

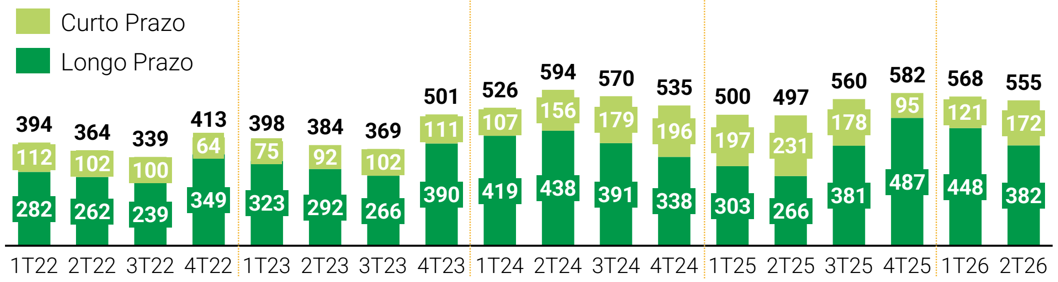
Fachada da filial inaugurada em Iguatemi (MS) no 2T26.

GESTÃO DE CAIXA

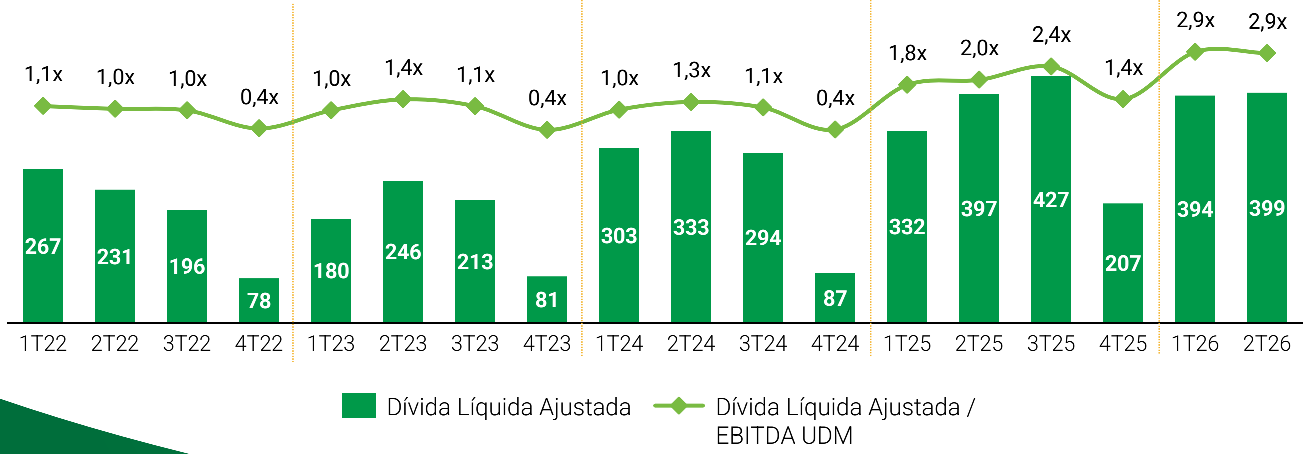
CAIXA CONSOLIDADO
(EM R$ MILHÕES)



EMPRÉSTIMOS E FINANCIAMENTOS
(EM R$ MILHÕES)



DÍVIDA LÍQUIDA AJUSTADA
(EM R$ MILHÕES)



No 2T26, a Dívida Líquida Ajustada da Companhia foi de **R$ 398,9 milhões**, frente a R$ 396,5 milhões no final do 2T25 e a R$ 393,9 milhões no 1T26.

Perguntas e Respostas

Q&A

DISCLAIMER

Eventuais declarações que possam ser feitas durante esse webcast, relativas às perspectivas de negócios da companhia, projeções e metas operacionais e financeiras, constituem-se em crenças e premissas da diretoria da Lojas Quero-Quero, bem como em informações atualmente disponíveis para a Companhia. Considerações futuras não são garantias de desempenho e envolvem riscos, incertezas e premissas. Estas se referem a eventos futuros e, portanto, dependem de circunstâncias que podem ou não ocorrer. Investidores devem compreender que condições econômicas gerais, condições da indústria e outros fatores operacionais, podem afetar os resultados futuros da empresa e podem conduzir a resultados que diferem, materialmente, daqueles expressos em tais considerações futuras.

Essa apresentação de resultados inclui dados contábeis e não contábeis tais como, operacionais e financeiros pró-forma. Os dados não contábeis não foram objeto de revisão por parte dos auditores independentes da Companhia.

FAZER PARTE DA SUA VIDA É TUDO PRA GENTE.

RELAÇÕES COM INVESTIDORES
ri@quero-quero.com.br | +55 51 3441-5798

2Q26 EARNINGS CALL

LJQQ3

B3 LISTED

SMLL B3 • **IGCX** B3 • **ICON** B3 • **IBRA** B3 • **ISEE** B3 • **IGC-NM** B3 • **IGCT** B3 • **SCSR** B3 • **ITAG** B3

Igor Sehn

IRM

AGENDA

1 **OUR** PILLARS

2 **EXPANSION** AND PROJECTS

3 **2Q26** RESULTS

4 **Q&A**

Peter Furukawa

CEO

OUR PILLARS

MARKET GAIN

Total Net Revenue (RBLD) grew 9.7% in 2Q26, totaling R$ 834 million.

Same-Store Sales (SSS) totaled a 6.7% increase in 2Q26, consolidating the gradual recovery trend observed since 3Q25.

3 new stores were opened in 2Q26, totaling **576** stores in operation as of the end of 2Q26.

CREDIT & COLLECTION EXCELLENCE

Controlled delinquency, with overdue on the VerdeCard[1] portfolio at 12.5% at the end of 2Q26, remaining in line with the Company's historical performance.

The credit portfolio grew by 12% compared to 2Q25.

DOING MORE WITH LESS

Selling expenses increased 1.8% on a nominal basis in 2Q26, even in the face of inflationary pressures, as a result of internal efficiency initiatives and cost control.

Administrative Expenses remained stable in the quarter, also reflecting cost discipline measures and operational efficiency gains.

PHYGITAL RETAIL

In 2Q26, all Phygital initiatives accounted for around **23% of sales.**

HIGH PERFORMANCE CULTURE

26 Store Managers trained during 2Q26.

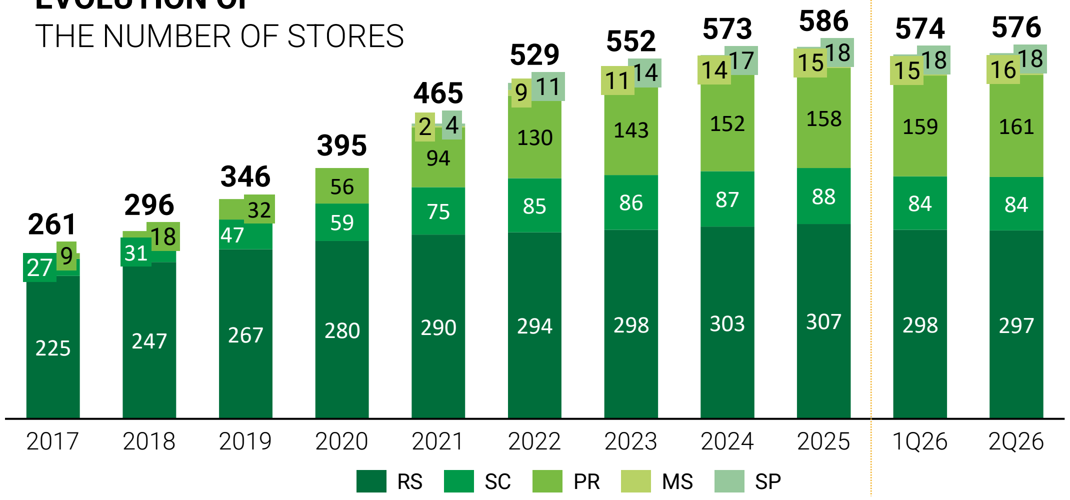
254 employees in the **Desponte Program** in Jun/26.

LOJAS QUERO·QUERO

[1] Gross VerdeCard portfolio with interest (FIDC and Partnerships) and without interest in arrears more than 90 days divided by the gross VerdeCard portfolio with interest (FIDC and Partnerships) and without interest up to 360 days, month-end positions
[2] Adjusted Net Debt/ EBITDA LTM

EXPANSION

EVOLUTION OF
THE NUMBER OF STORES



SALES AREA (thousand sqm)

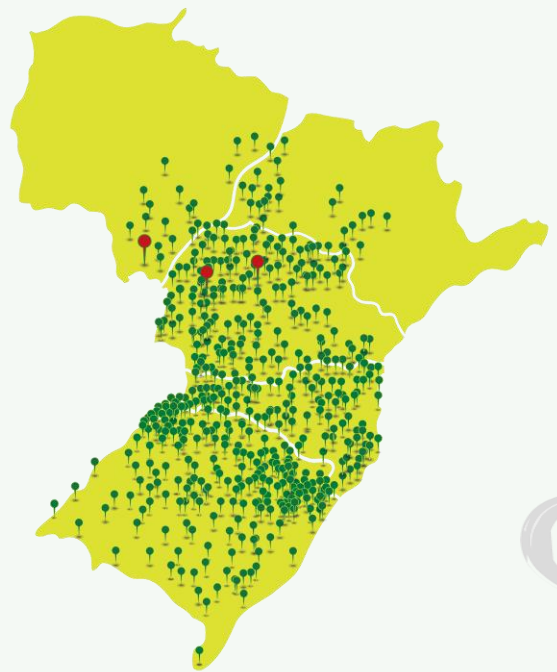
162	190	229	265	314	356	369	381	385	377	378

5 new stores opened during the year, **3 in 2Q26**, and closing of 1 store in 2Q26.

576 stores in operation in **495 cities** in the states of RS, SC, PR, MS and SP.

Renovations of 3 stores in 2Q26.

STORE OPENINGS
2Q26

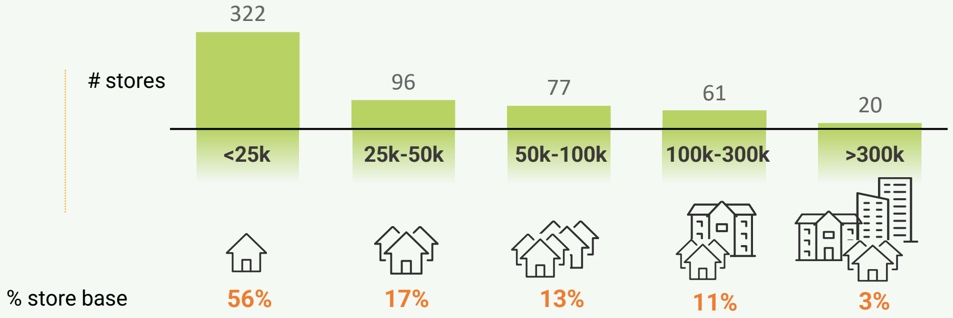


PARANÁ
MARILUZ
BORRAZÓPOLIS

MATO GROSSO DO SUL
IGUATEMI

TOTAL: 3 NEW STORES

STORES BY
CITY SIZE

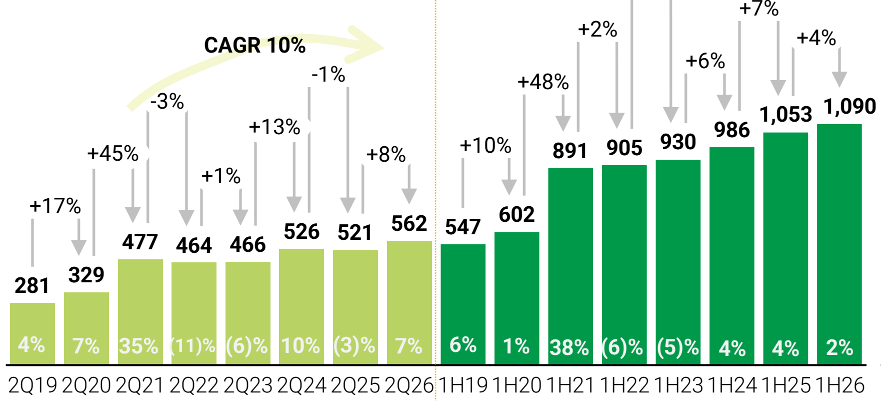


Jean Pablo de Mello

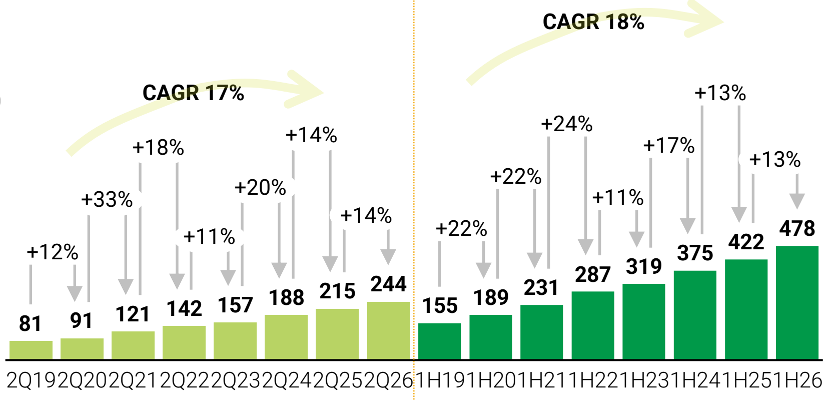
CFO

REVENUE BREAKDOWN BY BUSINESS | **2Q26 AND 1H26**

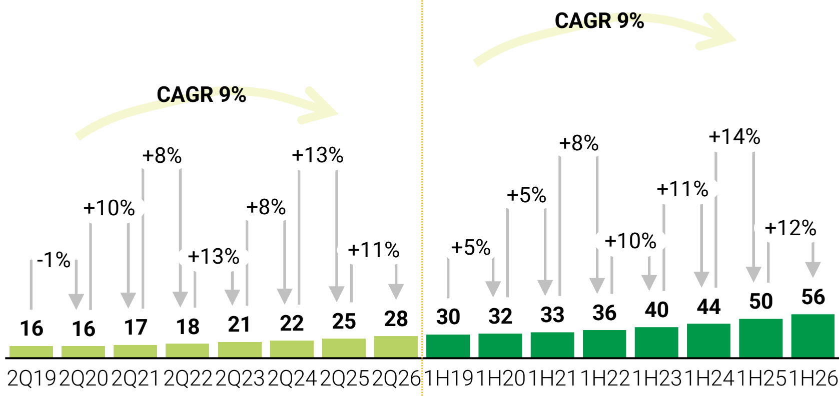
RETAIL AND SSS
(R$ MILLION AND %YoY)



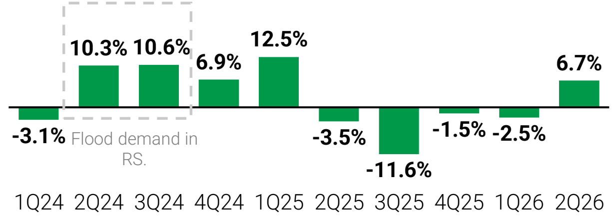
FINANCIAL SERVICES
(R$ MILLION)



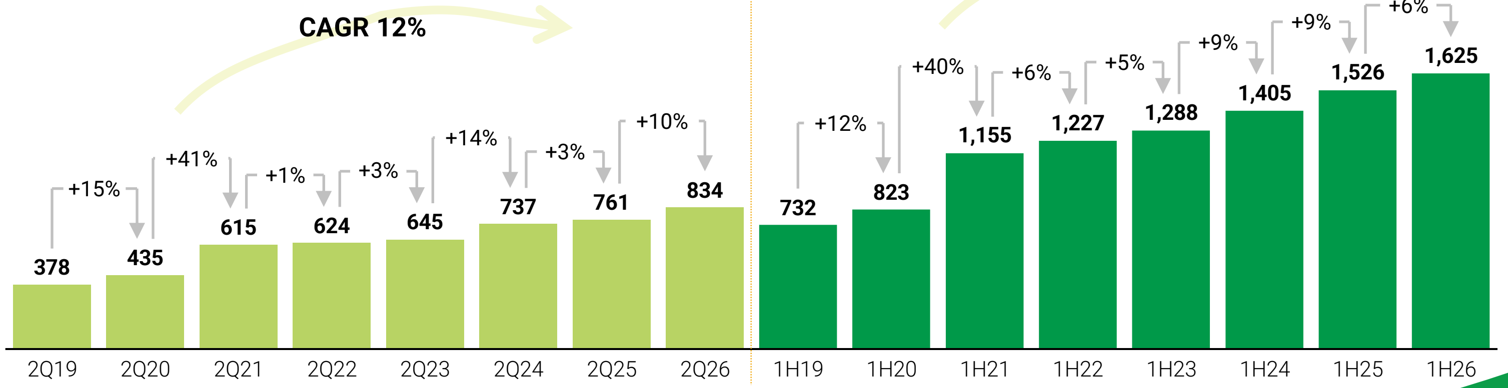
CREDIT CARD
(R$ MILLION)



SAME STORE SALES
(% YoY)

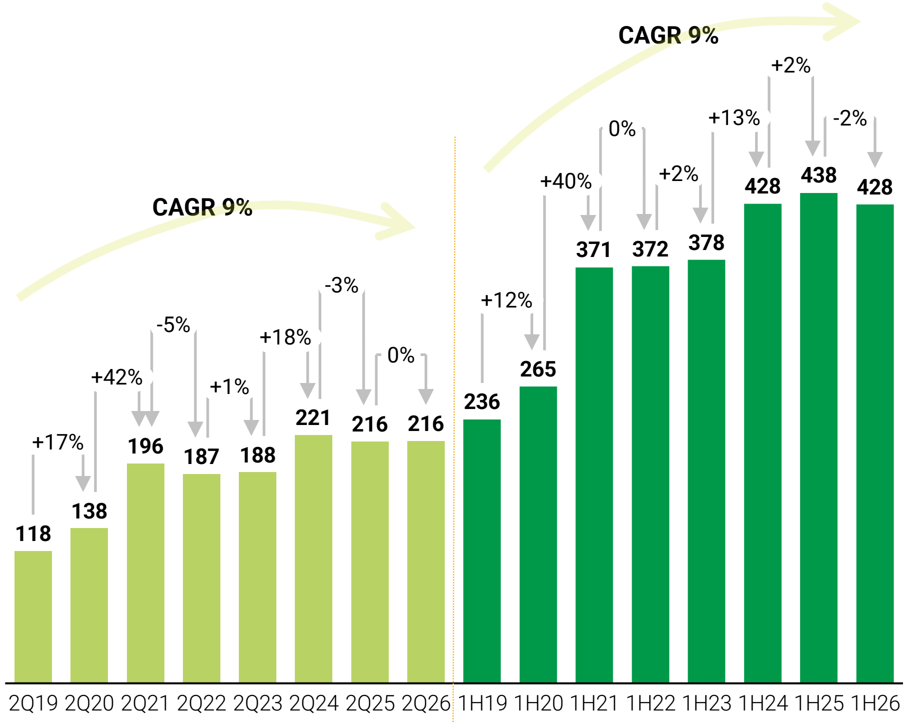


GROSS REVENUE, NET OF RETURNS | GROSS REVENUE
(R$ MILLION)

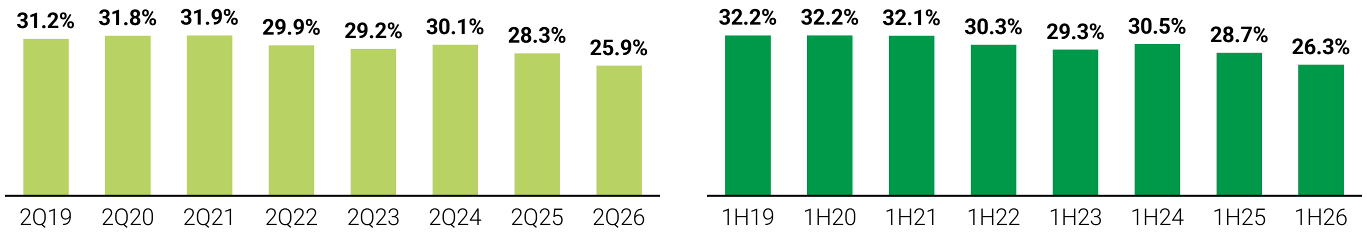


GROSS REVENUE AND GROSS MARGIN | **2Q26 AND 1H26**

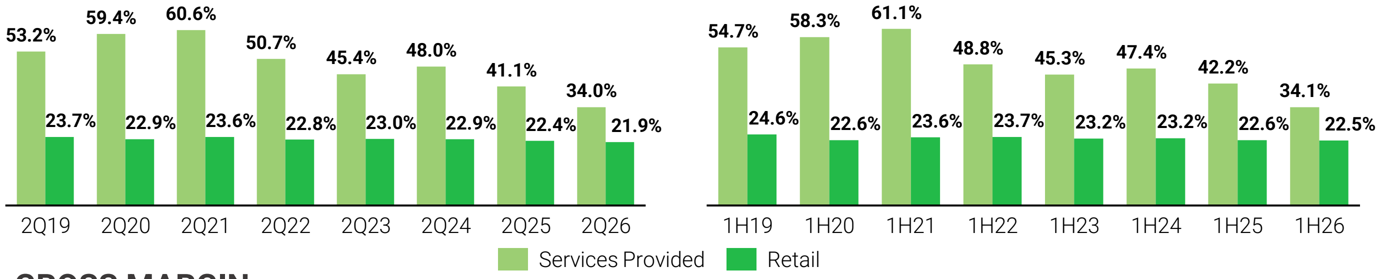
GROSS PROFIT
(R$ MILLION)



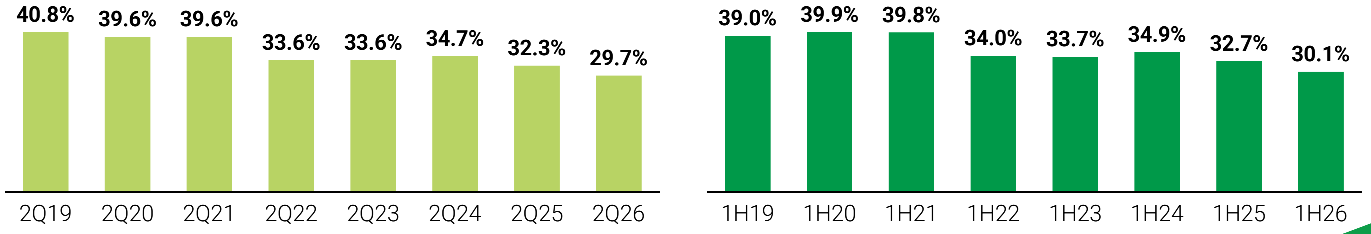
GROSS MARGIN
(% GROSS REVENUE)



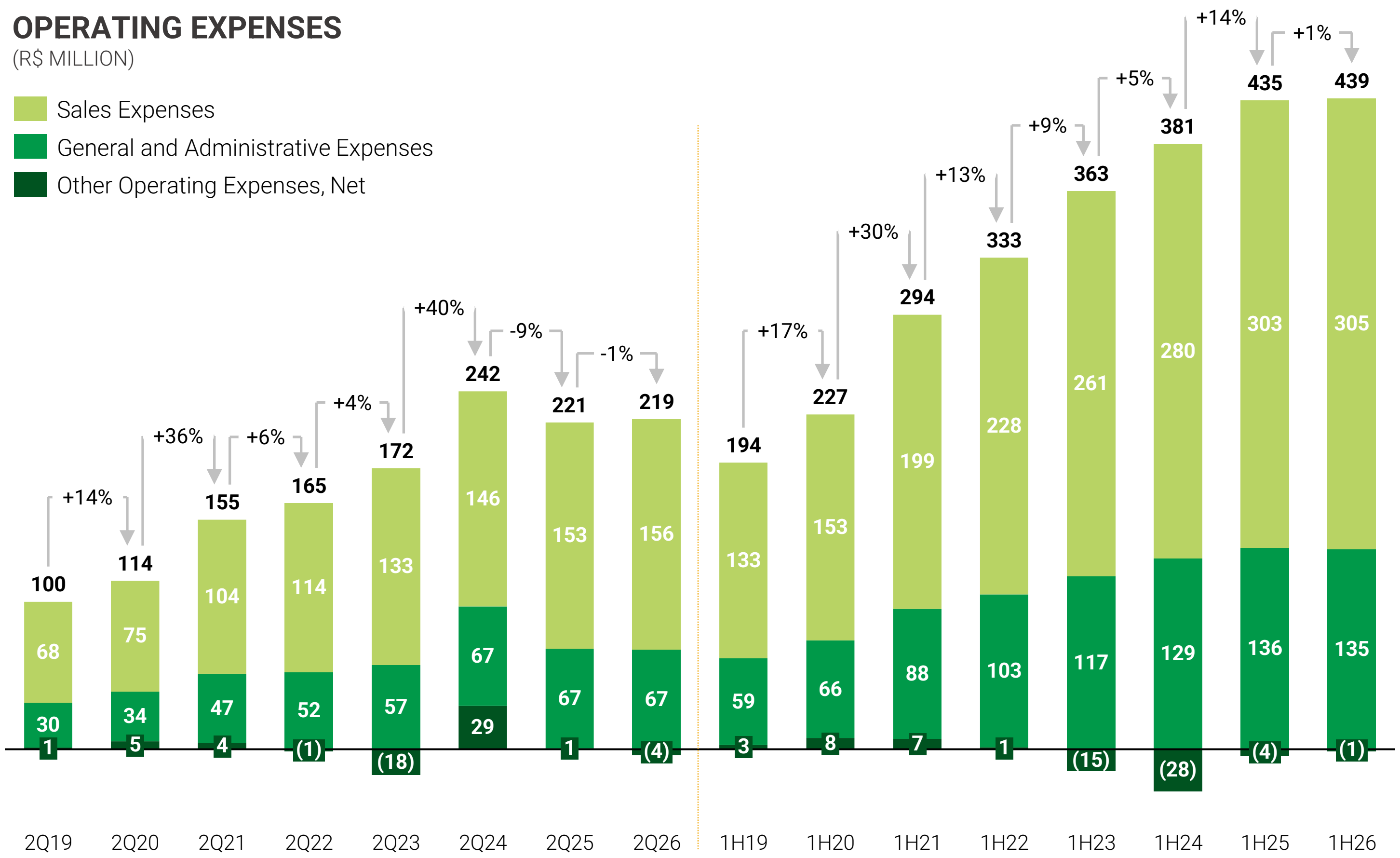
GROSS MARGIN RETAIL AND SERVICES PROVIDED
(% GROSS REVENUE)



GROSS MARGIN
(% NET REVENUES)



OPERATING EXPENSES | **2Q26 AND 1H26**



In 2Q26, Operating Expenses **totaled R$219.2 million.**

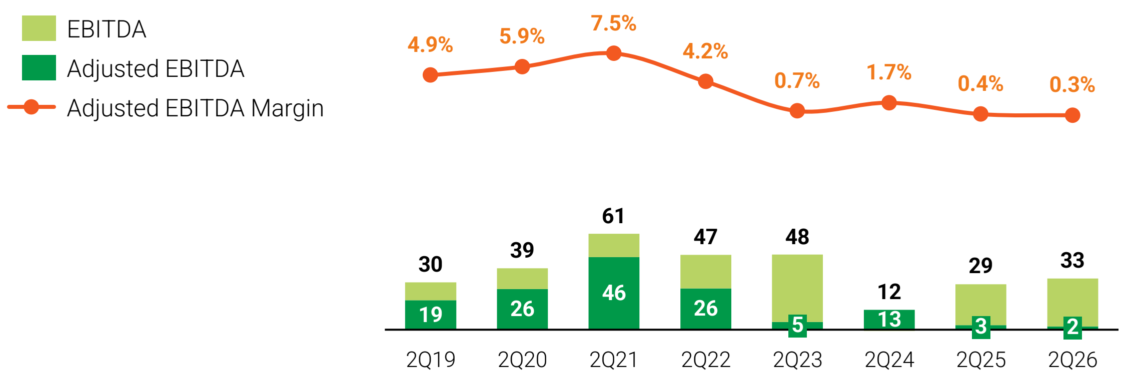
Sales Expenses grew by 1.8% in 2Q26, even in the face of inflationary pressures.

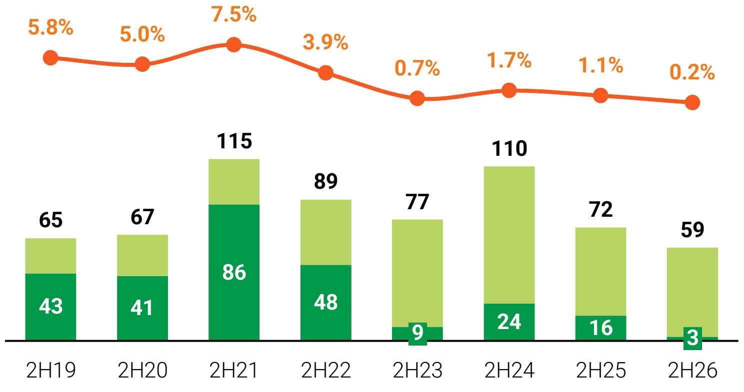
General and Adminsitrative Expenses remained aligned to 2Q25, reflecting cost discipline measures and operational efficiency gains.

Other operating (revenue) expenses, net, totaled a revenue of **R$4.2 million in 2Q26**.

ADJUSTED EBITDA | **2Q26 AND 1H26**

EBITDA AND ADJUSTED EBITDA
(R$ MILLION AND % GROSS REVENUE)

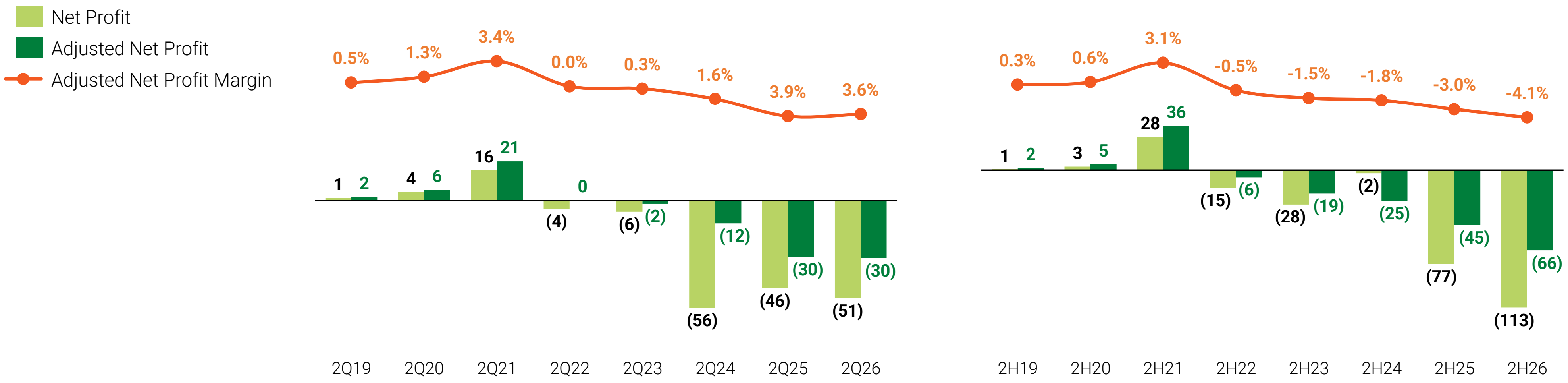




EBITDA and Adjusted EBITDA reconciliation (R$ million)	**2Q26**	**2Q25**	**% 2Q26 vs 2Q25**	**1H26**	**1H25**	**% 1H26 vs 1H25**
Net Income (Loss)	**(51,2)**	**(46,0)**	**(11,3%)**	**(112,9)**	**(77,1)**	**(46,4%)**
(+) Income tax and social contribution	4,9	(0,6)	N/A	13,1	4,5	187,3%
(+) Finance income (costs), net	43,1	41,0	5,2%	88,0	75,5	16,6%
(+) Depreciation and Amortization	35,8	34,6	3,3%	70,8	68,9	2,8%
(=) EBITDA	**32,6**	**29,0**	**12,6%**	**59,0**	**71,8**	**(17,8%)**
EBITDA Margin (% Net Revenue)	*4,5%*	*4,3%*	0,1p.p.	*4,1%*	*5,4%*	*(1,2)p.p.*
EBITDA Margin (% Gross Revenue)	*3,9%*	*3,8%*	0,1p.p.	*3,6%*	*4,7%*	*(1,1)p.p.*
(+) Stock Option Plan (SOP)	0,1	0,0	271,4%	0,3	0,1	275,4%
(+) Non-recurring itens	0,9	4,2	(78,6%)	6,0	4,2	44,5%
(-) Impact of the adoption of IFRS16 / CPC06	(31,5)	(30,3)	(4,2%)	(62,6)	(60,0)	(4,3%)
(=) Adjusted EBITDA	**2,1**	**2,9**	**(28,0%)**	**2,7**	**16,0**	**(83,2%)**
Adjusted EBITDA Margin (% Net Revenue)	*0,3%*	*0,4%*	(0,1)p.p.	*0,2%*	*1,2%*	*(1,0)p.p.*
Adjusted EBITDA Margin (% Gross Revenue)	*0,3%*	*0,4%*	(0,1)p.p.	*0,2%*	*1,1%*	*(0,9)p.p.*

ADJUSTED NET PROFIT | **2Q26 AND 1H26**

NET PROFIT AND ADJUSTED NET PROFIT
(R$ MILLION AND % GROSS REVENUE)

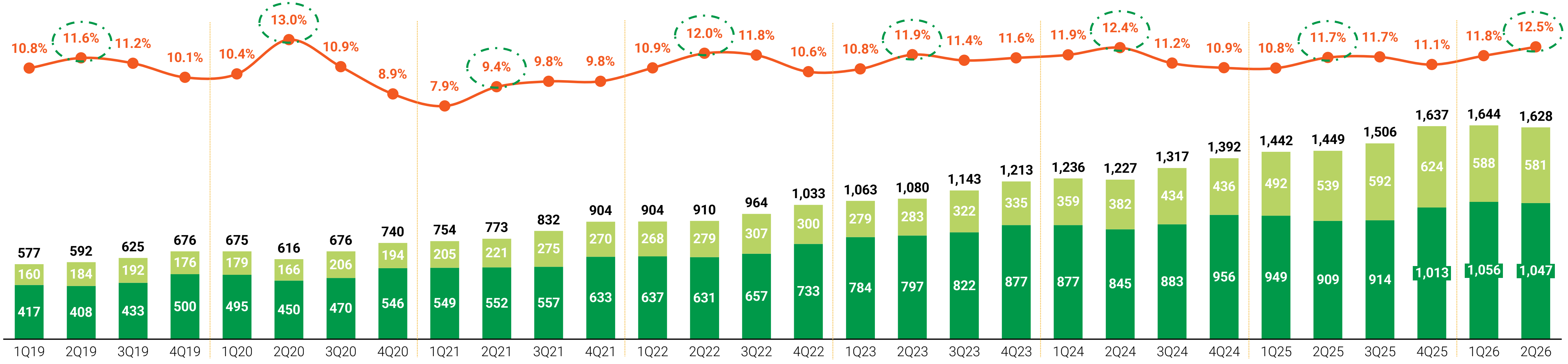


Adjusted Net Profit Reconciliation (R$ million)	2Q26	2Q25	% 2Q26 vs 2Q25	1H26	1H25	% 1H26 vs 1H25
Net Income (Loss)	**(51,2)**	**(46,0)**	**(11,3%)**	**(112,9)**	**(77,1)**	**(46,4%)**
Net Margin (% Net Revenue)	*(7,0%)*	*(6,9%)*	*(0,2)p.p.*	*(7,9%)*	*(5,8%)*	*(2,2)p.p.*
Net Margin (% Gross Revenue)	*(6,1%)*	*(6,0%)*	*(0,1)p.p.*	*(6,9%)*	*(5,1%)*	*(1,9)p.p.*
(+) Stock Option Plan (SOP)	0,1	0,0	271,4%	0,3	0,1	275,4%
(+) Impact of the IFRS16/CPC06's adoption	0,9	1,7	(49,4%)	1,6	3,0	(47,0%)
(+) Income Tax on Fiscal Loss	19,9	14,7	35,8%	45,2	28,9	56,8%
(=) Adjusted Net Income (Loss)	**(30,3)**	**(29,6)**	**(2,4%)**	**(65,8)**	**(45,2)**	**(45,5%)**
Adjusted Net Margin (% Net Revenue)	*(4,2%)*	*(4,4%)*	*0,3p.p.*	*(4,6%)*	*(3,4%)*	*(1,2)p.p.*
Adjusted Net Margin (% Gross Revenue)	*(3,6%)*	*(3,9%)*	*0,3p.p.*	*(4,1%)*	*(3,0%)*	*(1,1)p.p.*

CREDIT PORTFOLIO EVOLUTION

VERDECARD NET PORTFOLIO
(R$ MILLION)

Interest-free Portfolio
Interest-bearing Portfolio
Delinquency over 90 days on the VerdeCard's portfolio



PORTFOLIO GROWTH

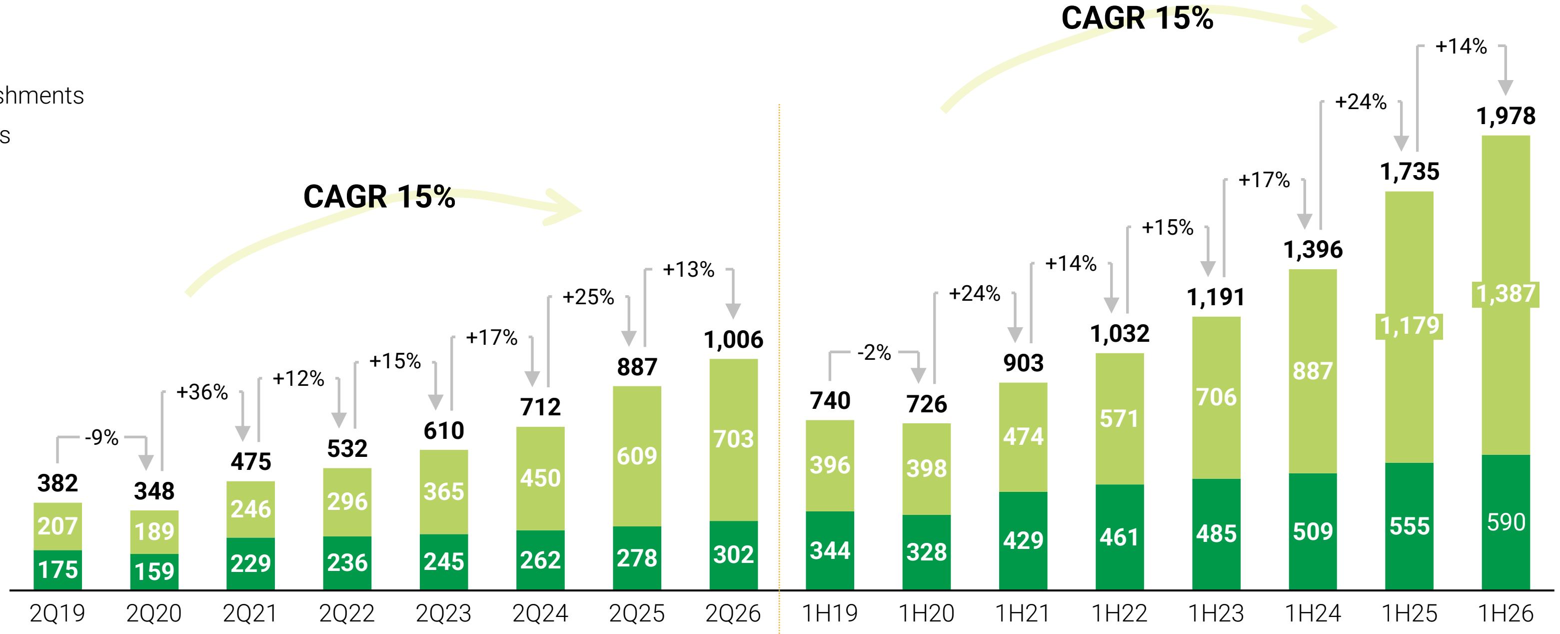
TOTAL +12%

INTEREST-BEARING +15%

vs 2Q25

EVOLUTION OF TPV | **2Q26 AND 1H26**

TOTAL PAYMENT VOLUME
ON VERDECARD
(R$ MILLION)



TOTAL NUMBER OF
CREDIT CARDS (Jun/26)

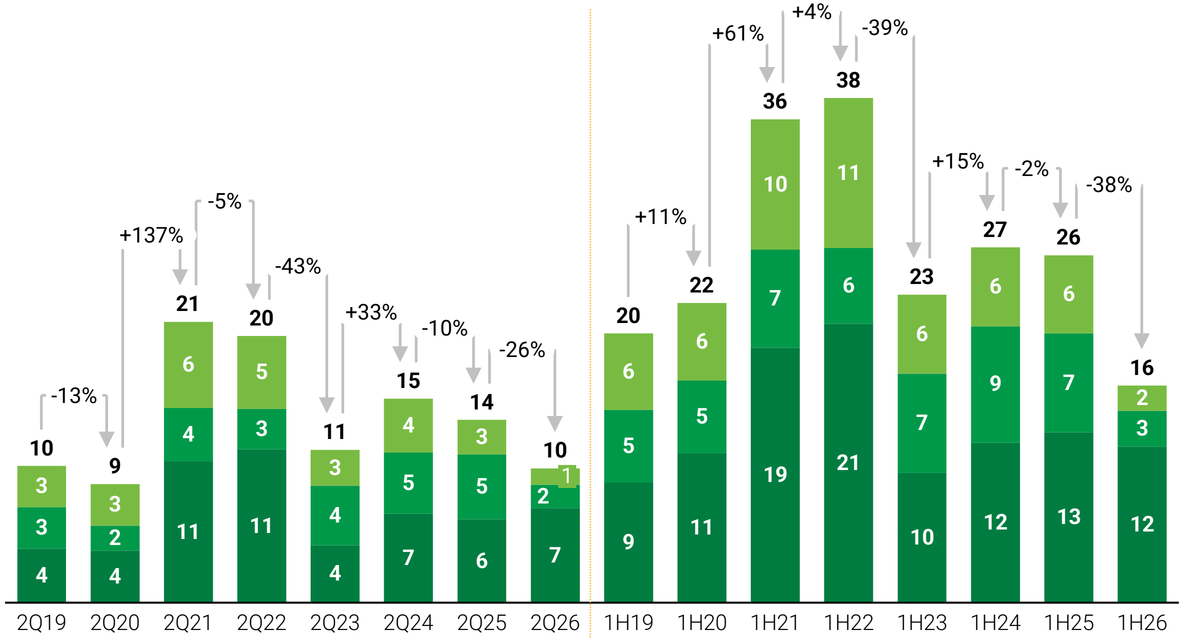
4.3MM+
Credit Cards

QUERO-QUERO VERDECARD
CARD

The preferred payment method for most of our customers

CAPEX | **2Q26 AND 1H26**

CAPEX
(R$ MILLION)

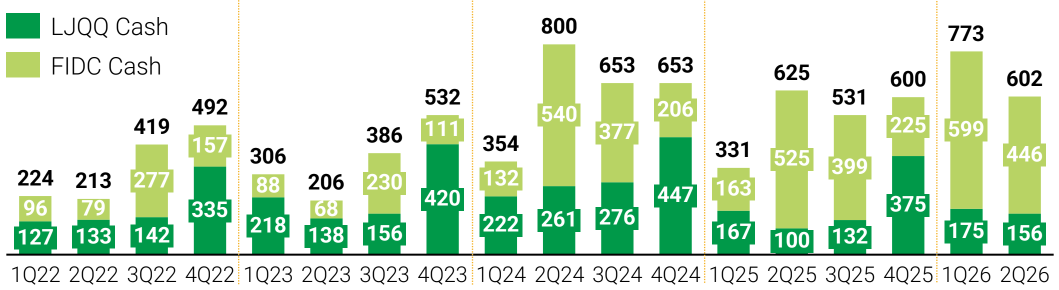


In 2Q26, investments **totaled R$10.0 million**.
In 1H26, investments **totaled R$16.2 million**, including the opening of 5 new stores and renovation of other 3 stores.

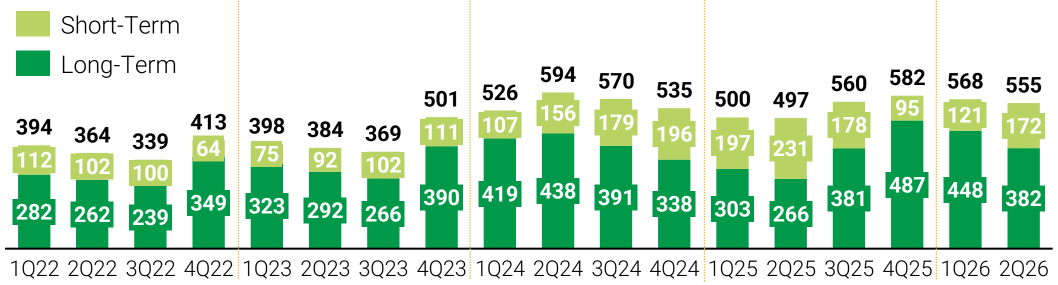
Facade of the store opened in Iguatemi (MS) in 2Q26.

CASH MANAGEMENT

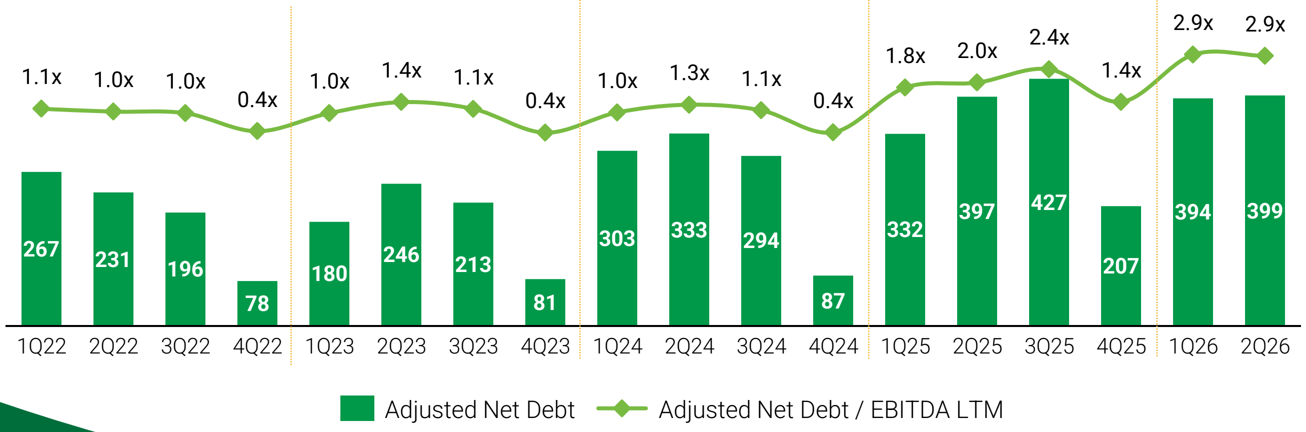
CONSOLIDATED **CASH**
(R$ MILLION)



LOANS AND FINANCING
(R$ MILLION)



ADJUSTED **NET DEBT**
(R$ MILLION)



In 2Q26, the Company's Adjusted Net Debt was **R$ 398.9 million**, compared to R$ 396.5 million at the end of 2Q25 and R$ 393.9 million in 1Q26.

Q&A

DISCLAIMER

Any statements that may be made during this webcast regarding the Company's business prospects, projections and operating and financial targets are beliefs and assumptions of the management of Lojas Quero-Quero, as well as information currently available to the Company. Forward-looking statements are not guarantees of performance and involve risks, uncertainties and assumptions. These refer to future events and therefore depend on circumstances that may or may not occur. Investors should understand that general economic conditions, industry conditions and other operating factors may affect the Company's future results and could lead to results that differ materially from those expressed in such forward-looking statements.

This presentation includes accounting and non-accounting data such as pro-forma operating and financial data. The non-accounting data has not been reviewed by the Company's independent auditors.

BEING PART OF YOUR LIFE IS EVERYTHING TO US.

INVESTOR RELATIONS
ri@quero-quero.com.br | +55 51 3441-5798